Construction in China

10 Steps to Quality

By Uwe Münchow

Planning

- Details
- Design Contract
- Design implementation
- Design control
- Evaluation



Norms and Standards

- Too many or none
- Unclear and controversial
- Rapidly changing or even unknown
- Conflict of authorities

AUTEUNNIK	* *** med self leafs the track of the test the test of the test the test of the test the test of the test the test of the test of the test the test of the test of
Europäische technische	Zulassung ETA-05/0245
Handelsbezeichnung: Trade name:	Baumit WärmedämmverbundSystem Mineral
Zulassungsinhaber: Holder of approval:	Baumit Beteiligungen GmbH Wopfing 156 A-2754 Waldegg
Zulassungsgegenstand und Verwendungszweck:	Außenseitiges Wärmedämm-Verbundsystem mit Putzschicht zur Wärmedämmung von Gebäuden
Generic type and use of construction produt:	External Thermal Insulation Composite System with randering for the use as external insulation of building walls
Geltungsdauer vom: valkdity from: bis: to:	14.05.2007 06.02.2010
Herstellwerk: Manufacturing plant:	Baumit Beteiligungen GmbH Wopfing 156 A-2754 Waldegg
Diese Europäische Technische Zulassung umfasst: This European Technical Approval contains:	23 Seiten inklusive 0 Anhängen 23 pages including 0 Annexes 0(8-29-004/03-737
Diese Europäische Technische Zulassung er	setzt ETA-05/0245 mit Geltungsdauer vom 28.11.2005 bis 06.02.2010 /soes ETA-05/0245 with validity from 28.11.2005 to 06.02.2010
Europäische	ganisation for Technical Approvals Organisation für Technische Zulassungen Européenne pour l'Agrément technique

Bidding Processes

- Unclear contents
- Incomplete
- Technically and commercially not concerted
- Arbitrary



Structures and Organization of General Contractors

- License-holders are not executors
- Contractors don't control subcontractors
- Subcontractors can't control their rural workers
- Imbalance of power



Qualification of Skilled Personal

- Lack of official education system
- Not embedded in company structures
- No attractiveness in construction industry
- Uncontrolled fluctuation





Cost-Value Understanding

- Unreasonable standard prices
- Lack in cost-calculation know-how
- No added-value understanding
- Inadequate comparibility



Approval-Policies

- Arbitrary interpretation
- Abuse of powers
- Doubtful practises
- Hardly calculable cost-factor



Conflict of Interests

- Conflict between:
- Developer and General contractor
- General Contractor and Subcontractor
- Buyer or tenant and all other parties
- Authorities and all other parties
- The principle is: Dog eat dog !!



Decision-Making Process

- Imbalance of competence and decision-rights
- No clear assignment of decision rights
- Frequent changes of decisions
- Unclear documentation of decisions



Conclusion

